



Lane County Facilities Planning and Construction

2014- 2017 Strategic Plan Overview

OUR STRATEGIC ANCHORS

COUNTY VISION: Lane County is recognized as the best county to live, work, and play.

OUR MISSION: We maximize limited resources in effectively managing and improving the County's diverse portfolio of facilities.

COUNTY VALUES

Integrity
Respect
Open and Accountable
Public Engagement
Pursuit of Excellence
Diversity
Stewardship
Empathy

OUR STRATEGIC IMPERATIVES



2014 - 2017 STRATEGIC AREAS OF FOCUS

① Effective Management and Preservation of Capital Assets

I. Achieve and sustain a thorough understanding of the current condition of County facilities

- Complete a comprehensive condition assessment focused on most critical and potentially costly building systems, including HVAC systems, elevators, and roofs/facades

II. Maintain an up-to-date facilities database and work plan

- As key facilities information is collected through condition assessment efforts, it is to be loaded into a database that can be regularly referenced and updated so it may serve as an up-to-date resource
- Database will incorporate tools to schedule and record preventative maintenance tasks and track critical facility-related history

III. Realize ongoing savings through small projects and best practices

- Regularly audit facilities expenses to identify potential for greatest annual savings
- Complete small projects aimed at energy savings, operational efficiency, and ease of maintenance
- Employ best practices in preventative maintain and repair

Provide stewardship of Lane County's diverse portfolio of facilities

② Timely Capital Improvements in Support of County Operations

I. Develop and promote a capital improvement plan (CIP) that accounts for all relevant prioritization factors

- Leveraging information from condition assessments, create a CIP that includes work scopes aimed at addressing failing building systems and mitigating risk of system downtime and unplanned expenditures
- CIP to include a budget for each work scope as well as funding options

II. Secure project funding

- Seek opportunities for grant funding
- Partner with other governments or private entities to share cost of projects with benefits that extend beyond the County

III. Effectively manage each capital project to deliver optimal value

- Ensure the contracting method chosen for each project supports the pursuit of key objectives related to cost, schedule, and performance
- Actively manage the project from start to completion, holding project partners accountable to established project performance measures

Identify and prioritize capital improvement needs and respond by delivering successful projects

③ Attaining Greater Benefit from Underutilized Capital Assets

I. Optimize the use of space owned or occupied by County

- Ensure space is assigned and distributed in accordance with a space master plan that takes into account organizational changes and consolidation opportunities
- Reallocate space and relocate County functions, when appropriate, to achieve optimal use of County owned space

II. Move unused or abandoned County property toward highest-and-best use

- Partner in the redevelopment of surplus County property
- Lease or sell vacant county property to entities that help support the County's mission and/or provide a reasonable return to the County

Identify capital assets capable of providing additional utility or return to the County and act to derive maximum benefit whenever possible

KEY OBJECTIVES

OUR SLOGAN

Generating value by creating the built environments the County relies on in delivering vital, customer-focused services.